Course Code -BBLB2001

**Course Name-Human Resource Management** 



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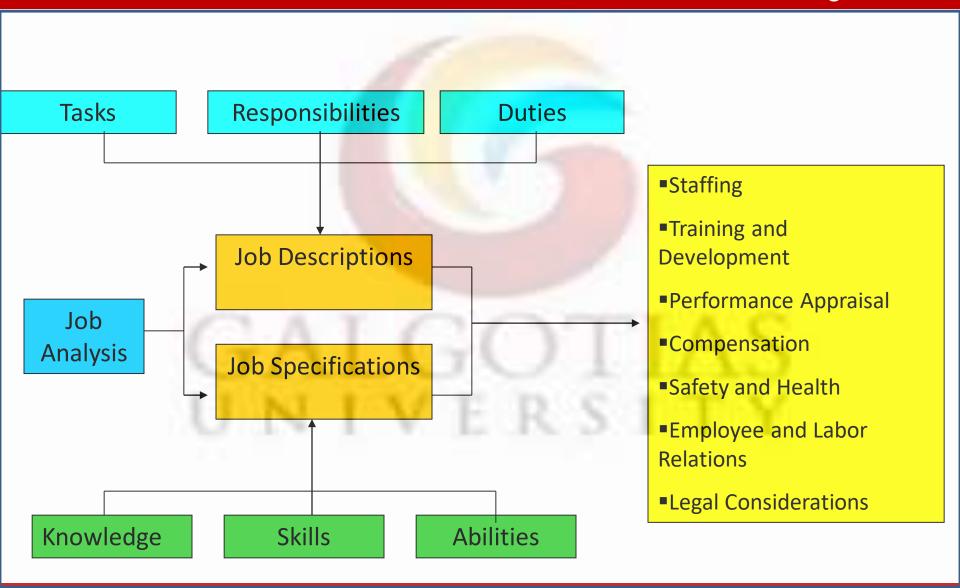
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#### **JOB ANALYSIS**

Job analysis is the process of gathering information about a job. It is, to be more specific, a systematic investigation of the tasks, duties and responsibilities necessary to do a job.

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#### **USES OF JOB ANALYSIS**

- ➤ Human resource planning: Job analysis helps in forecasting human resource requirements in terms of knowledge and skills.
- Recruitment: Job analysis is used to find out how and when to hire people for future job openings.
- >Selection: Without a proper understanding of what is to be done on a job, it is not possible to select the right person.
- ➤ Placement: After selecting people, we have to place them on jobs best suited to their interests, activities and aptitude.
- ➤ Training: If there is no proper job analysis it will lead to confusion and proper training cannot be initiated

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- Counseling: Managers will be in a position to counsel employees about their careers when they understand the different jobs in an organization.
- Employee safety: A job analysis will indicate unsafe conditions associated with a job.
- ➤ Performance appraisal: Only on a proper job analysis being made available will it be possible to assess or compare individuals.
- ➤ Job design and redesign: Once the jobs are understood properly, it is easy to locate weak spots and undertake remedial steps.
- ➤ Job evaluation: Job analysis helps in finding the relative worth of a job, based on criteria such as degree of difficulty, type of work done, skills and knowledge needed, etc.

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Organizational Analysis: It is necessary to first have an overall picture of the various jobs in an organization.

Selection of representative positions to be analyzed: It is not possible to analyze all the jobs and a representative sample of jobs can be selected for analysis keeping in mind time and cost constraints.

Collection of job analysis data: The step involves the collection of data on the characteristics of the job, the required behavior and personal qualifications needed to carry out the job effectively.

**Preparation of job description**: This step involves describing the contents of the job in terms of functions, duties, responsibilities, operations, etc.

**Preparation of job specification**: The step involves conversion of the job description statements into a specific job.

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#### **METHODS OF JOB ANALYSIS**

Job performance: The job analyst actually performs the job in question thus giving him/her a first hand information of the job in terms of physical effort, hazards, emotional pressures, social demands and mental requirements.

**Observation Method:** A job analysis technique where data is gathered by watching employees work.

**Critical Incidents Technique:** CIT is a qualitative approach to job analysis which is used to obtain specific descriptions of work. These incidents can be dissimilar.

**Individual Interview Method:** Meeting with an employee to determine what his / her job entails but process is time consuming.

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**Group Interview Method:** Meeting with a number of employees to collectively determine what their jobs entail.

**Supervisor:** A job analysis technique that involves extensive input from the employee's supervisor. The method does not allow having the employee's perception of the task.

**Diary Method:** requires employees to record their daily activities but the process is very extensive with a number of days observations' to be taken into account making the process expensive.

**Structured Questionnaire Method:** Workers are given a well-structured questionnaire which they check and rate from a long list of possible task items.

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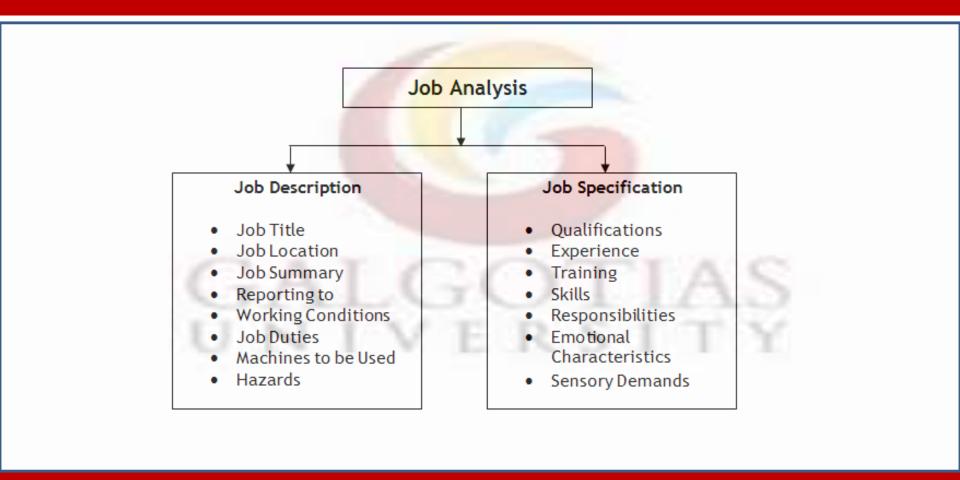
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#### **SOURCES OF JOB ANALYSIS**

- From the employees who actually perform a job.
- From supervisors who watch the workers while doing a job.
- From trade job analysts who are specially appointed to watch employees performing a job.

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